

**POVL KROGSGAARD-LARSEN**

**Chairman** Professor, D.Pharm. Born 1941. Chairman of the Executive Board of the Carlsberg Foundation. Member of the Boards of Directors of Auriga A/S and Bioneer A/S. Elected 1993, 2007.

Povl Krogsgaard-Larsen is affiliated to the Faculty of Pharmaceutical Sciences at the University of Copenhagen. With his background as a researcher and educator, he has particular expertise in the analysis of issues within the pharmaceutical sector and the presentation of plans and results. As former rector of what was then the Royal Danish School of Pharmacy, he also has experience of the management of large knowledge-based organisations such as Pharma-Biotec, NeuroScience PharmaBiotec and Drug Research Academy. He also has experience from directorships at other international companies.

**JENS J. BIGUM**

**Deputy Chairman** Managing Director. Born 1938. Member of the Boards of Directors of Per Aarsleff A/S, Toms Gruppen A/S (Chairman), Gerda og Victor B. Strands Fond and the University of Aarhus (Chairman). Elected 2001, 2007.

Jens Bigum has broad national and international management experience as the former CEO of Arla Foods, particularly in businesses involved in the production and sale of consumer goods. He also has extensive experience from directorships at other companies in Denmark and abroad.

**FLEMMING BESENBACHER**

Professor, D.Sc. Born 1952. Member of the Executive Board of the Carlsberg Foundation and of the Boards of Directors of property companies affiliated to the Carlsberg Foundation. Elected 2005, 2008.

Flemming Besenbacher is head of iNANO, the Interdisciplinary Nanoscience Center, at the University of Aarhus, with expertise in physics, chemistry, molecular biology and biology. With this background he has experience of managing large knowledge-based organisations and of the interaction between academic research and a number of hi-tech companies, as well as experience from a large number of international councils and committees.

**HANNE BUCH-LARSEN <sup>E)</sup>**

Head of Section, Carlsberg A/S. Born 1952. Elected 2006.

**ERIK DEDENROTH OLSEN <sup>E)</sup>**

Head of Section, Carlsberg Danmark A/S. Born 1949. Elected 1998, 2006.

**BENT OLE PETERSEN <sup>E)</sup>**

Head of Section, Carlsberg Research Center. Born 1954. Elected 2002, 2006.

<sup>E)</sup> Elected by employees.

The Chairman and Deputy Chairman of the Board of Directors together constitute the Chairmanship. Years given denote first and (when more than one) most recent election to the Board.

**AXEL MICHELSEN**



Professor, D.Phil. Born 1940. Member of the Executive Board of the Carlsberg Foundation. Chairman of the Board of Directors of the Carlsberg Laboratory. Elected 1986, 2008.

Axel Michelsen is affiliated to the Department of Biology at the University of Southern Denmark in Odense, where for many years he was head of the Centre for Sound Communication under the Danish National Research Foundation. With his background as a researcher, he has particular expertise in the analysis of complex issues, primarily within biophysics. He has also acquired a detailed insight into Carlsberg's business during his many years on the Board of Directors.

**PER ØHRGAARD**



Professor, D.Phil. Born 1944. Member of the Executive Board of the Carlsberg Foundation and the Boards of Directors of property companies affiliated to the Carlsberg Foundation. Elected 1993, 2008.

Per Øhrgaard is affiliated to the Copenhagen Business School, where he specialises in German. Given his background as a researcher and lecturer, he has particular expertise in the analysis of complex issues and the presentation of plans and results. He also has experience from directorships at other companies.

**NIELS KÆRGÅRD**



Professor, D.Econ. Born 1942. Member of the Executive Board of the Carlsberg Foundation and Chairman of the Boards of Directors of property companies affiliated to the Carlsberg Foundation. Elected 2003, 2006.

Niels Kærgård has particular expertise in economics and international affairs, and headed the Chairmanship of the Danish Economic Council from 1995 to 2001. With his background as a researcher and educator, he has particular expertise in the analysis of economic and organisational issues and the presentation of plans and results.

**HANS S. ANDERSEN <sup>E)</sup>**



Brewery Worker, Carlsberg Danmark A/S. Born 1955. Elected 1998, 2006.

**JESS SØDERBERG**



Managing Director. Born 1944. Former CEO of the A.P. Møller – Mærsk Group (1993-2007) and before that CFO in the same company since 1981. Member of the Board of Directors of The Chubb Corporation and member of Danske Bank's Advisory Board. Elected 2008.

Jess Søderberg has acquired broad international experience of management and finance as a result of many years in the senior management of A.P. Møller – Mærsk.

**HENNING DYREMOSE**



Managing Director. Born 1945. Member of the Boards of Directors of Brødrene A & O Johansen A/S (Chairman) and Koff A/S. Chairman of the Danish Trade Council. Elected 1999, 2007.

Henning Dyremose has broad national and international management experience as the former CEO of TDC A/S and from other management posts before that at Novo and DLH. He also has extensive experience of trade policy and economic affairs from having been a member of the Danish Parliament and served as both Labour Minister (1986-89) and Finance Minister (1989-93).