

### Disclaimer

### FORWARD-LOOKING STATEMENTS

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**TUBORG** 

# A good start to the year

### **VOLUME GROWTH**<sup>1</sup>

- Modest decline in Western Europe
- Solid growth in Asia
- Growth in Central & Eastern Europe

### **REVENUE/HL GROWTH**

- Price increases offsetting cost inflation
- A positive country and channel mix

### **REVENUE GROWTH**<sup>1</sup>

• Double-digit growth in all three regions

+2.1%

+12%

+14.2%

Organic growth

GAI 周延 VAVA 毛衍七

## Premium portfolio and alcohol-free brews

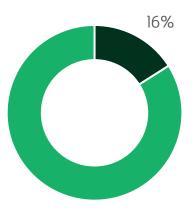
PREMIUM PORTFOLIO +2%



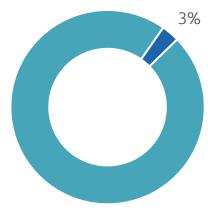
ALCOHOL-FREE BREWS -6%



**PREMIUM**SHARE OF TOTAL VOLUME



**ALCOHOL-FREE BREWS**SHARE OF TOTAL VOLUME





## **International brands**











# **Western Europe**

#### THE NORDICS

- Volumes slightly up; particularly good growth in Sweden
- All markets benefiting from on-trade recovery

#### **SWITZERLAND AND FRANCE**

Strong recovery of the on-trade channel offsetting off-trade decline

#### **POLAND**

• Significant price increases leading to double-digit volume decline

#### **UK**

- Slight volume decline, mainly due to terminated license agreement
- Acquisition of Kronenbourg 1664 brand rights

**TOTAL VOLUME** 

-1.0%

REVENUE/HL1

+13%

**REVENUE** 

+11.5%

<sup>1</sup> Organic growth



### Asia

#### **CHINA**

- Solid start on the back of easy comps
- Market benefiting from end of COVID-19 restrictions and lock-downs
- Market share gain supported by e-commerce and modern off-trade

#### **INDIA**

- Strong volume growth supported by easy comps due to COVID-19 lock-downs last year
- Revenue/hl supported by price increases and favourable mix

#### **VIETNAM**

 Strong volume and revenue/hl growth supported by geographical expansion and growth of premium brands

#### **LAOS AND CAMBODIA**

- Laos: Good performance despite macro challenges
- Cambodia: Volume decline of non-beer products

TOTAL VOLUME

+4.9%

REVENUE/HL

+7%

**REVENUE** 

+12.4%

<sup>1</sup> Organic growth



# Central & Eastern Europe

#### **UKRAINE**

- Business remains impacted by the war
- Volume growth due to easy comparables following brewery closures in February/March 2022

#### **KAZAKHSTAN**

- Volume decline in a soft market
- Downtrading due to high inflation

#### **BALKAN MARKETS**

Good growth of premium brands

#### **ITALY AND GREECE**

- Italy: Volume decline in a soft market
- Greece: High-teens volume growth

#### **EXPORT AND LICENCE MARKETS**

- Volumes impacted by the earthquake in Turkey
- Waterloo acquisition completed

**TOTAL VOLUME** 

+0.9%

**REVENUE/HL**<sup>1</sup>

+29%

**REVENUE** 

+29.6%

<sup>1</sup> Organic growth



# **2023 Earnings expectations**

Organic operating profit development of -2% to +5% (previously -5% to +5%)

## GUIDANCE RANGE REFLECTING CONTINUED UNCERTAINTIES FOR 2023

- The possible impact of changes in consumer sentiment driven by high inflation
- The war in Ukraine

#### OTHER ASSUMPTIONS

- Translation impact on operating profit: around DKK -800m, based on the spot rates at 26 April (previously DKK -550m)
- Net finance costs (excluding FX): around DKK -650m (previously DKK -600m)
- Reported effective tax rate: around 21%
- Capital expenditures at constant currencies: around DKK 5.0bn



# Quarterly share buy-back

#### **STRONG FINANCIAL POSITION**

- NIBD/EBITDA year-end 2022: 1.23x
- Acquisition of partner's shares in Indian and Nepalese business pending arbitration

#### **SHARE BUY-BACK PROGRAMME**

- Share buy-back amounting to DKK 1bn for the quarter
- Being executed from 27 April to 4 August



