

Disclaimer

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A good start to the year

VOLUME GROWTH¹

- Modest decline in Western Europe
- Solid growth in Asia
- Growth in Central & Eastern Europe

REVENUE/HL GROWTH¹

- Price increases offsetting cost inflation
- A positive country and channel mix

REVENUE GROWTH¹

• Double-digit growth in all three regions

+2.1%

Group

+12%





¹Organic growth

Q1 2023 TRADING STATEMENT

Premium portfolio and alcohol-free brews

PREMIUM **PORTFOLIO** +2%





PREMIUM SHARE OF TOTAL VOLUME



ALCOHOL-FREE BREWS SHARE OF TOTAL VOLUME



Group

International brands









Group

Western Europe

THE NORDICS

- Volumes slightly up; particularly good growth in Sweden
- All markets benefiting from on-trade recovery

SWITZERLAND AND FRANCE

• Strong recovery of the on-trade channel offsetting off-trade decline

POLAND

• Significant price increases leading to double-digit volume decline

UK

- Slight volume decline, mainly due to terminated license agreement
- Acquisition of Kronenbourg 1664 brand rights

TOTAL VOLUME

revenue/hl' +13%

REVENUE

¹ Organic growth



Asia

CHINA

- Solid start on the back of easy comps
- Market benefiting from end of COVID-19 restrictions and lock-downs
- Market share gain supported by e-commerce and modern off-trade

INDIA

- Strong volume growth supported by easy comps due to COVID-19 lock-downs last year
- Revenue/hl supported by price increases and favourable mix

VIETNAM

• Strong volume and revenue/hl growth supported by geographical expansion and growth of premium brands

LAOS AND CAMBODIA

- Laos: Good performance despite macro challenges
- Cambodia: Volume decline of non-beer products

TOTAL VOLUME

REVENUE/HL

revenue¹ +12.4%

¹ Organic growth



Central & Eastern Europe

UKRAINE

- Business remains impacted by the war
- Volume growth due to easy comparables following brewery closures in February/March 2022

KAZAKHSTAN

- Volume decline in a soft market
- Downtrading due to high inflation

BALKAN MARKETS

• Good growth of premium brands

ITALY AND GREECE

- Italy: Volume decline in a soft market
- Greece: High-teens volume growth

EXPORT AND LICENCE MARKETS

- Volumes impacted by the earthquake in Turkey
- Waterloo acquisition completed

TOTAL VOLUME

revenue/hl

revenue +29.6%

¹ Organic growth



2023 Earnings expectations

Organic operating profit development of -2% to +5% (previously -5% to +5%)

GUIDANCE RANGE REFLECTING CONTINUED UNCERTAINTIES FOR 2023

- The possible impact of changes in consumer sentiment driven by high inflation
- The war in Ukraine

OTHER ASSUMPTIONS

- Translation impact on operating profit: around DKK -800m, based on the spot rates at 26 April (previously DKK -550m)
- Net finance costs (excluding FX): around DKK -650m (previously DKK -600m)
- Reported effective tax rate: around 21%
- Capital expenditures at constant currencies: around DKK 5.0bn



QI 2023 TRADING STATEMENT

Quarterly share buy-back

STRONG FINANCIAL POSITION

- NIBD/EBITDA year-end 2022: 1.23x
- Acquisition of partner's shares in Indian and Nepalese business pending arbitration

SHARE BUY-BACK PROGRAMME

- Share buy-back amounting to DKK lbn for the quarter
- Being executed from 27 April to 4 August





